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CALB Co., Ltd.

中創新航科技股份有限公司

(A joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 3931)

**VOLUNTARY ANNOUNCEMENT
REGISTRATION APPLICATION FOR INITIAL PUBLIC OFFERING
TUTORING IN CHINA**

This announcement is issued by CALB Co., Ltd. (the “**Company**”, together with its subsidiaries, the “**Group**”) on a voluntary basis.

The board (the “**Board**”) of directors (the “**Directors**”) of the Company is pleased to announce that, the Company filed a registration application for pre-listing tutoring regarding its initial public offering in China and submitted the relevant documents on December 29, 2022.

As at the date of this announcement, the Company has not formulated the offering plan or determined the structure of the initial public offering in China, and has not applied to any of the relevant regulatory authorities in the People’s Republic of China or anywhere else for approval of the initial public offering in China. The Company shall convene the requisite general meetings and/or class meetings for the Shareholders to consider and, if thought fit, approve the initial public offering in China pursuant to requirements under the articles of association of the Company after the final offering plan has been finalised and approved by the Board. The Company will also comply with other applicable requirements under the relevant laws and regulations, including but not limited to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, and make further announcements on the major updates and developments in the initial public offering in China as and when appropriate and/or required.

According to the existing provisions of the China Securities Regulatory Commission (the “CSRC”), the Company shall engage a pre-listing tutoring institution to provide tutoring services for its initial public offering in China before making an application for listing, and such services are supervised by securities regulatory bureaus assigned by the CSRC in the place where the Company has been registered. The registration application for pre-listing tutoring does not represent that the Company has (i) fulfilled the criteria for applying for the initial public offering in China to the CSRC; or (ii) applied to the CSRC for the initial public offering in China.

Furthermore, shareholders and potential investors of the Company shall note that the initial public offering in China is subject to, among others, final decisions made by the Board and shareholders and the approval of the CSRC and other relevant regulatory authorities. Accordingly, shareholders and potential investors of the Company should be aware that, there is no assurance as to when or whether the initial public offering in China will take place. Shareholders and potential investors of the Company shall therefore exercise caution and rely solely on information posted by the Company when dealing or intending to deal in any securities of the Company. Shareholders and potential investors of the Company are strongly advised to consult their professional advisers if they have any doubt about their situation or actions to be taken.

By order of the Board

CALB Co., Ltd.

LIU Jingyu

Chairwoman of the Board, executive Director and president

Changzhou, the PRC

December 29, 2022

As at the date of this announcement, the Board of Directors comprises Ms. LIU Jingyu and Mr. DAI Ying as executive Directors; Mr. ZHOU Sheng, Mr. ZHANG Guoqing and Mr. LI Yunxiang as non-executive Directors; and Mr. WU Guangquan, Mr. WANG Susheng and Mr. CHEN Zetong as independent non-executive Directors.