

## CALB Group Co., Ltd.

## 中創新航科技集團股份有限公司

(A joint stock limited company incorporated in the People's Republic of China with limited liability) (Stock Code: 3931)

## PROXY FORM FOR 2024 SECOND EXTRAORDINARY GENERAL MEETING AND ADJOURNED MEETING(S) THEREOF

	(Note 1)			
of (No				vv cs (Note 3)
being the shareholder(s) of CALB Group Co., Ltd. (the "Company") holding H Shares (Note 3) in the Company, hereby appoint (Note 4) the chairman of the meeting or				
of	company, nereby appoint the chairman of the meeting of			
as my/our proxy to attend on my/our behalf at the 2024 second extraordinary general meeting (the "EGM") to be held at Conference Room VIP1, CALB Group Co., Ltd., No. 1, Jiangdong Avenue, Jintan District, Changzhou, the People's Republic of China at 2:00 p.m. on Tuesday, December 31, 2024 or any adjourned meeting(s) thereof and vote as indicated below in respect of the resolutions set out in the notice of EGM dated December 9, 2024. If no indication is given, my/our proxy will be entitled to vote or abstain as he/she thinks fit.				
	ORDINARY RESOLUTIONS (Note 5)	For (Note 6)	Against (Note 6)	Abstain (Note 6)
1.	To consider and approve the resolution on the election of directors (excluding independent non-executive directors) to the second session of the Board of the Company, including:  1.1 To elect Ms. Liu Jingyu as an executive Director of the second session of the Board;  1.2 To elect Mr. Dai Ying as an executive Director of the second session of the Board;  1.3 To elect Ms. Hu Jing as a non-executive Director of the second session of the Board;  1.4 To elect Mr. Li Jiancun as a non-executive Director of the second session of the Board;  and			
2.	1.5 To elect Ms. Xie Jieping as a non-executive Director of the second session of the Board.  To consider and approve the resolution on the election of independent non-executive Directors to the second session of the Board of the Company, including:			
	<ul> <li>2.1 To elect Mr. Wu Guangquan as an independent non-executive Director of the second session of the Board;</li> <li>2.2 To elect Mr. Wang Susheng as an independent non-executive Director of the second</li> </ul>			
	session of the Board; and  2.3 To elect Mr. Chen Zetong as an independent non-executive Director of the second session of the Board.			
3.	To consider and approve the resolution on the election of non-employee representative			
	Supervisors to the second session of the Supervisory Committee of the Company, including:  3.1 To elect Mr. Li Hui as a non-employee representative Supervisor to the second session of the Supervisory Committee; and			
	3.2 To elect Ms. Cheng Yan as a non-employee representative Supervisor to the second session of the Supervisory Committee.			
4.	To consider and approve the resolution on the remuneration of Directors of the second session of the Board of the Company			
5.	To consider and approve the resolution on the remuneration of Supervisors of the second session of the Supervisory Committee of the Company			
6.	To consider and approve the resolution on the 2025 Entrusted Processing Framework Agreement, including:			
	6.1 the 2025 Entrusted Processing Framework Agreement, the transactions contemplated thereunder and the proposed annual cap for the year ending December 31, 2025; and			
	6.2 the authorization of the Board or its authorized person to make adjustments, amendments, sign the connected transaction agreement considered and approved at the EGM and to complete other requisite procedures and processes pursuant to the relevant requirements as it/he/she considers appropriate in its/his/her discretion, according to provisions in domestic and foreign laws and regulations, requirements and advices from the relevant domestic and foreign governmental authorities and regulatory institutions (including but not limited to the Stock Exchange) and the Company's actual listing situation on the Stock Exchange.			
7.	To consider and approve the resolution on the utilization of remaining net proceeds from issuance of H Shares for replenishment of working capital			
8.	To consider and approve the resolution on application for registration and issuance of debt financing instruments			
Date:	2024 Signature (	Note 7).		
Notes: 1. 2. 3. 4.	Please insert your full name(s) (Chinese and English) as shown in the register of members of the Company in BLOCK CAPITALS.  Please insert address(es) as shown in the register of members of the Company in BLOCK CAPITALS.  Please insert the number of shares of the Company registered in your name(s) and to which this proxy form relates. If no numb the Company registered in your name(s).  If a proxy other than the chairman of the meeting of the Company is preferred, please cross out the words "the chairman of the desired in the space provided. Any shareholder entitled to attend and vote is entitled to appoint one or more persons (whether st attend and vote on his/her behalf. In the case of joint shareholder may sign the proxy form(s). If more than one of the senior joint shareholder who tenders a vote, whether in person or by proxy, will be accepted to the exclusion of the votes of the by the order in which the names stand in the register of members of the Company in respect of joint shareholding.	er is inserted, the proxy		
5. 6.	by the order in which the names stand in the register of members of the Company in respect of the joint shareholding.  An ordinary resolution shall be approved by votes representing at least more than half of the voting rights held by the sharehol  IMPORTANT: IF YOU WISH TO YOTE FOR A RESOLUTION, PLEASE TICK THE APPROPRIATE BOX MARKED "FE BOX MARKED "AGAINST". IF YOU WISH TO YOTE ABSTAINED THE RESOLUTION, TICK THE BOX MARKED to  towards the total vote count. If no indication is given, the proxy will be entitled to vote or abstain as he/she thinks fit. Any alteral form.	lers (including proxies	thereof) attending the E0	GM.
7.	The appointment of a proxy by shareholder(s) must be in writing by using the proxy form of the Company. This form of proxy must in writing. For a corporate appointer, the proxy form must be affixed with the common seal or signed by its director or attorney do be about 15 the proxy form must be affixed with the common seal or signed by its director or attorney to be about 15 the proxy form must be affixed with the common seal or signed by its director or attorney to be about 15 the proxy form of the proxy form o	be signed under the hand ly authorized in writing zation, must be notarize	d of the appointer or his/h g. Where an instrument a ed.	er attorney duly authorized pointing a proxy is signed
8.	For H shareholder(s), this proxy form shall only be valid if it is returned to the Company's H share registrar, Tricor Investor Se Kong not less than 24 hours before the time for holding the EGM in person or by mail. If no indication is given, the proxy will entitled to vote at his/her discretion on any resolution properly put to the EGM other than those referred to in the notice of EGI attending and voting in person at the EGM if you so wish.	rvices Limited, at 17/F, be entitled to vote or a M. Completion and deli	Far East Finance Centre abstain as he/she thinks f very of this proxy form	e, 16 Harcourt Road, Hong it. Your proxy will also be will not preclude you from

attending and voting in person at the EGM it you so wish.

An individual shareholder attending the EGM in person shall present his/her identification card or other document or certification of identification. A proxy attending the EGM on behalf of a shareholder shall present his/her identification card and the letter of attorney signed by the appointer or his/her legal representative with the issue date. A corporate shareholder shall attend the EGM by its legal representative or his/her nominee. A legal representative attending the EGM shall present his/her identification card and document which can certify his/her capacity as a legal representative. A nominee attending the EGM shall present his/her identification card and the letter of attorney signed by the legal representative.