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CALB Group Co., Ltd.

中創新航科技集團股份有限公司

(A joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 3931)

POSITIVE PROFIT ALERT

This announcement is made by CALB Group Co., Ltd. (the **"Company"** and together with its subsidiaries, the **"Group"**) in accordance with Rule 13.09(2)(a) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the **"Listing Rules"**) and the Inside Information Provisions (as defined under the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

The board (the **"Board"**) of directors (the **"Directors"**) of the Company wishes to inform the shareholders of the Company (the **"Shareholders"**) and potential investors that, based on a preliminary assessment of the unaudited consolidated management accounts of the Group for the half year ended 30 June 2025 (the **"Reporting Period"**) and other available information, the Group is expected to record a net profit ranging from approximately RMB709 million to RMB793 million for the Reporting Period, representing an increase ranging from approximately 70% to 90% compared to the net profit of approximately RMB417 million for the corresponding period last year.

The Board believes that the significant year-on-year increase in the Group's profit during the Reporting Period was primarily driven by the scale-up of leading-edge technology products across business sectors, including passenger vehicles, commercial applications, energy storage and marine.

As at the date of this announcement, the Company is still in the course of finalising the results of the Group for the half year ended 30 June 2025. The information contained in this announcement is an estimate solely based on the preliminary assessment by the Board with reference to the unaudited consolidated management accounts of the Group for the six months ended 30 June 2025, which have not been reviewed or audited by the Company's independent auditor, nor reviewed by the Audit Committee of the Board. Such financial information remains subject to finalisation and necessary adjustments, and may differ from the actual results of the Group for the six months ended 30 June 2025. Further details of the financial information will be disclosed in the announcement of interim results for the six months ended 30 June 2025, which is expected to be published by the end of August 2025.

WARNING: Shareholders and potential investors of the Company are advised to exercise caution when dealing in the securities of the Company.

By order of the Board
CALB Group Co., Ltd.
Liu Jingyu
*Chairwoman of the Board,
executive Director and General Manager*

Changzhou, PRC
23 July 2025

As at the date of this announcement, the Board comprises Ms. Liu Jingyu and Mr. Dai Ying as executive Directors, Ms. Hu Jing, Mr. Li Jiancun and Ms. Xie Jieping as non-executive Directors, Mr. Wu Guangquan, Mr. Wang Susheng and Mr. Chen Zetong as independent non-executive Directors.