

CALB Group Co., Ltd.

中創新航科技集團股份有限公司

(A joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 3931)

LIST OF DIRECTORS AND THEIR ROLES AND FUNCTIONS

The members of the board (the "Board") of directors (the "Directors") of CALB Group Co., Ltd. (the "Company") are set out below:

Executive Directors

LIU Jingyu (Chairwoman of the Board and General Manager) DAI Ying

Non-executive Directors

HU Jing LI Jiancun XIE Jieping

Independent Non-executive Directors

WANG Susheng CHEN Zetong XIAO Wen

The Board has established four committees. The table below provides membership information of these committees on which each Board member serves.

| Directors | Board Committees | | | |
|--------------|---|-----------------|------------------------|----------------------|
| | Strategy and Sustainable Development Committee | Audit Committee | Remuneration Committee | Nomination Committee |
| LIU Jingyu | С | | M | С |
| DAI Ying | M | | | |
| HU Jing | | | | |
| LI Jiancun | | | | |
| XIE Jieping | | | | |
| WANG Susheng | | С | | M |
| CHEN Zetong | | M | С | M |
| XIAO Wen | M | M | M | |

Notes:

- C Chairman/Chairwoman of the relevant Board committees
- M Member of the relevant Board committees

Changzhou, China October 10, 2025